



County Fire District

Fire District Budget

Mark Hartwig
Fire Chief / Fire Warden
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Fire District Budget Overview

Budget Unit	2017-18 Modified Budget	2018-19 Recommended Budget	Increase (Decrease) in Budget
Administration	\$21,998,904	\$23,798,499	\$1,799,595
Mountain Regional Service Zone	\$22,693,795	\$20,252,957	(\$2,440,838)
North Desert Regional Service Zone	\$54,540,465	\$54,287,670	(\$252,795)
South Desert Regional Service Zone	\$20,441,842	\$20,110,611	(\$331,231)
Valley Regional Service Zone	\$103,487,451	\$118,949,573	\$15,462,122
Hazardous Materials	\$8,496,143	\$9,408,649	\$912,506
Household Hazardous Waste	\$3,418,250	\$3,595,028	\$176,778
Office of Emergency Services	\$2,601,416	\$3,828,782	\$1,227,366
Cal OES Grant Programs	\$5,624,772	\$6,257,205	\$632,433
Set-Asides/Restricted Reserves	\$15,346,752	\$16,113,038	\$766,286
Total	\$258,649,790	\$276,602,012	\$17,952,222

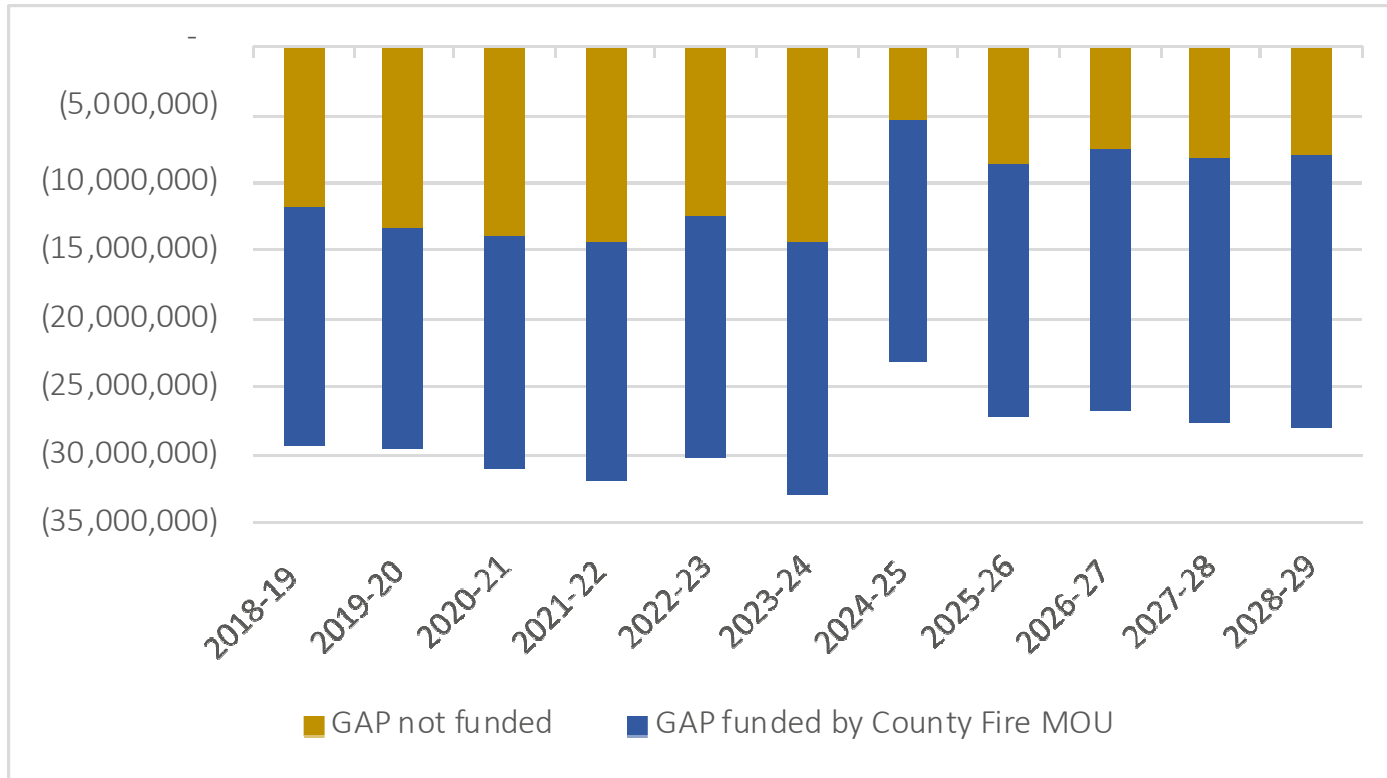


County Fire Services Summary – 2018-19 and Ten Years (excluding contracts and ambulance)

	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
Operating Expense											
Staffing Expense	95,529,445	99,463,650	102,954,080	106,071,097	106,625,093	110,958,192	104,872,115	109,723,341	111,994,957	115,388,984	118,494,604
Other Operating Expense	23,701,328	24,412,367	25,144,738	25,899,081	26,676,053	27,476,335	28,300,625	29,149,643	30,024,133	30,924,857	31,852,602
Total Operating Expense	119,230,773	123,876,018	128,098,818	131,970,177	133,301,146	138,434,526	133,172,740	138,872,984	142,019,090	146,313,840	150,347,207
Total Capital Needs	18,997,329	17,963,758	18,502,670	19,057,751	19,629,483	20,218,368	20,824,919	21,449,666	22,093,156	22,755,951	23,438,629
Ongoing Increase Reserves	-	698,450	714,257	663,966	285,405	858,340	(698,285)	948,749	568,439	743,632	707,407
Total Expenditure Needs	138,228,101	142,538,225	147,315,746	151,691,894	153,216,034	159,511,234	153,299,373	161,271,399	164,680,685	169,813,423	174,493,243
Revenue											
Property Taxes	84,594,332	87,978,105	90,617,449	93,335,972	96,136,051	99,020,133	101,990,737	105,050,459	108,201,973	111,448,032	114,791,473
Special Assessment	17,239,942	17,757,140	18,289,855	18,838,550	19,403,707	19,985,818	20,585,392	21,202,954	21,839,043	22,494,214	23,169,041
Other Revenue	7,104,135	7,259,837	7,442,115	7,631,381	7,558,529	7,654,204	7,613,854	7,876,330	7,989,37	8,177,482	8,394,056
Total Revenue	108,938,409	112,995,082	116,349,418	119,805,903	123,098,287	126,660,154	130,189,983	134,129,743	138,030,391	142,119,728	146,354,569
Ongoing GAP	(29,289,692)	(29,543,143)	(30,966,328)	(31,885,991)	(30,117,747)	(32,851,079)	(23,109,390)	(27,141,656)	(26,650,295)	(27,693,694)	(28,138,673)
County Fire MOU	17,373,489										
Use of Reserves/Fund Balance	11,916,203										
	Projection	Projection	Projection	Projection	Projection	Projection	Projection	Projection	Projection	Projection	Projection
	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
Reserves/Fund Balance	12,764,982	13,463,432	14,177,689	14,841,655	15,127,060	15,985,400	15,287,114	16,235,863	16,804,302	17,547,934	18,255,341
15% Goal of Annual Expense	20,577,517	21,275,966	21,990,223	22,654,189	22,939,594	23,797,934	23,099,649	24,048,398	24,616,837	25,360,469	26,067,875
One-time Need to Reach Goal	7,812,535										



County Fire Services Summary – Projected Gap



County Fire MOU

- ❖ County and Fire District established an MOU to clearly identify what services the County is financially supporting
 - Office of Emergency Services - \$2.4 million
 - Ambulance Services System - \$7.7 million
 - Lucerne Valley, Wrightwood, Phelan, Searles Valley, Lake Havasu, Yucca Valley, Lake Arrowhead, and Baker
 - Service Zone Enhancements - \$17.4 million
- ❖ MOU for 2018-19 is for Current Service Levels

2017-18 and 2018-19 County Fire MOU

	(In Millions) 2017-18			(In Millions) 2018-19		
	Ongoing	One-time	Total	Ongoing	One-time	Total
Ambulance Services	\$ 7.5	0.7	8.2	\$ 7.0	0.7	7.7
Office of Emergency Services	2.4		2.4	2.4		2.4
County Responsibility Subtotal	9.9	0.7	10.6	9.4	0.7	10.1
Station Costs Funded	7.5		7.5	8.0		8.0
Vehicle Replacement	1.4		1.4	1.5	1.7	3.2
Handcrew Program	1.7		1.7	1.8		1.8
Inmate Handcrew Program		1.5	1.5		1.6	1.6
Services to Wonder Valley		1.2	1.2		1.2	1.2
Helicopter Program	0.8		0.8	0.8		0.8
Kern County Contract	0.8		0.8	0.8		0.8
Fire Services Subtotal	12.2	2.7	14.9	12.9	4.5	17.4
County Fire MOU Total	22.1	3.4	25.5	22.3	5.2	27.5



Summary – Fire and Ambulance

- ❖ The current rate of spending for fire services is not sustainable due to the reliance on one-time funding.
- ❖ In addition to the current financial gaps of \$29.3 million in Fire and \$7.7 million in Ambulance, the District has identified additional needs of \$30.2 million and \$6.7 million for Fire/Rescue and Ambulance respectively to provide adequate levels of services.

Five Year Fire Staffing Needs

(in Millions)

	FY18/19	FY19/20	FY20/21	FY21/22	FY22/23	TOTAL
Valley Zone	\$2.56 (MS224/Sta233 Airport CoOp/4 th FF for MT221/MT161)	\$1.50 (MS222/4 th FF for T224)	\$1.85 (ME20 Lytle Creek)	\$1.05 (Medic Squad SB)	\$0.55 (Sta233 3 rd person)	\$7.51
Mountain Zone		\$0.50 (4 th FF/PM for USAR program)	\$1.85 (ME98 Angelus Oaks)	\$1.90 (ME99 Forest Falls)	N/A	\$4.25
South Desert Zone	\$1.75 (ME18 Havasu)	\$2.55 (River B/C, ME17 Parker)	\$2.87 (Kelbaker/ MS41 Yucca Valley)	\$1.05 (MS31 Needles)	\$0.55 (4 th person Havasu)	\$8.77
North Desert Zone	\$1.03 (MS22 Spring Valley Lake)	\$1.26 (B/C offset, 3 rd FF Helendale)	\$2.87 (MS40 Oak Hills/Mountain Pass)	\$0.54 (4 th FF Baker)	\$1.97 (Kramer Junction Engine)	\$7.67
Special Operations	\$1.50 (Dozer/H.C.)	\$0.50 (B/C, H.C.)	N/A	N/A	N/A	\$2.00
Total	\$6.84	\$6.31	\$9.44	\$4.54	\$3.07	\$30.20



County Fire Options Going Forward

- ❖ FP-5 Service Zone Expansion Fire Districtwide and/or Special Tax
 - Expansion of FP-5
 - \$26.9M projected revenue
 - Act now to generate revenue by August 2019
 - Fire Board Action in compliance with Fire District Law
 - New Special Tax (Special Election or March 2020)
 - Revenue To Be Determined
 - Generate revenue by August 2020
 - Requires 2/3 vote
- ❖ Reduce Services to match District revenue
- ❖ Expand the MOU with the County to maintain current service levels

2018-19 Hypothetical Special Assessment

(In Millions)

		<u>Deficit</u>	<u>MOU</u>	Total <u>Deficit</u>	Special <u>Assessment</u>	<u>Net</u>
Mountain Regional Service Zone	\$	(2.3)	(0.7)	(3.0)	5.1	2.1
North Desert Regional Service Zone		(2.6)	(7.3)	(9.9)	11.2	1.3
South Desert Regional Service Zone		(2.6)	(2.0)	(4.6)	6.8	2.2
Valley Regional Service Zone		(3.6)	-	(3.6)	3.8	0.2
Administration		<u>(0.8)</u>	<u>(7.4)</u>	<u>(8.2)</u>		<u>(8.2)</u>
All Fire Services		(11.9)	(17.4)	(29.3)	26.9	(2.4)

Hypothetical Cuts needed to Balance Future Fire Budget

	If County Maintains MOU			If County also Eliminates MOU		
Mountain Regional Service Zone	\$	(2.3)	million (12%)	\$	(3.0)	million (17%)
North Desert Regional Service Zone		(2.6)	million (13%)		(9.9)	million (50%)
South Desert Regional Service Zone		(2.6)	million (17%)		(4.6)	million (30%)
Valley Regional Service Zone		(3.6)	million (6%)		(3.6)	million (6%)
Administration		<u>(0.8)</u>	million (3%)		<u>(8.2)</u>	million (33%)
All Fire Services		(11.9)	million (9%)		(29.3)	million (21%)

- Cost per station is roughly \$2.2 M (3-person Engine Company)
- Does not include roughly \$3M in vehicle replacement shortfall

Potential Response Time Impacts

- Valley: up to 13 minutes
- Mountain: up to 36 minutes
- North Desert: up to 73 minutes
- South Desert: up to 10 minutes

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